

## Success Stories

### Name:

Aiyegbayo Olayikan

### Profile:

Mr Olayikan is a staff member of the ICPC who has participated in J4A supported training modules.

### Story So Far:

Mr Olayikan said, "I have participated in eight J4A supported training courses spanning the two core mandates of the ICPC - enforcement and prevention. Some of these courses were train-the-trainer focused, which was meant to empower participants with the capacity to cascade the knowledge acquired down to other colleagues and I have been able to do this both formally and informally."

He further revealed that, "J4A's support

has helped me to greatly improve my presentation and instructional skills, which are demonstrated in my facilitation classes at the Anti-Corruption Academy of Nigeria (ACAN) and similar institutions. More importantly, I have used the skills acquired from the J4A supported training in the past and wrote a chapter on investigation. This chapter is now part of the new trainer's manual developed by the J4A/ICPC collaboration, which will be used for the training of ACTU staff in MDAs. It has indeed been a productive and rewarding interaction."

“ I have used the skills acquired from the J4A supported training in the past and wrote a chapter on investigation. This chapter is now part of the new trainer's manual developed by the J4A/ICPC collaboration, which will be used for the training of ACTU staff in MDAs. It has indeed been a productive and rewarding interaction. ”

### Name:

Kennedy Ebotemen BA, PGDM, MBA, MNIM, MNIA CRA

### Profile:

Mr Kennedy is a Chief Superintendent Officer with the Independent Corrupt Practices and Other Related Offences Commission (ICPC). He specialises in preventing corruption.

### Story So Far:

In an interview with Kennedy he said, "Since joining the Commission in 2002, I have had training in different fields. Of recent, I attended a train-the-trainers' course for ACTUs desk officers, which was organized by the Justice for All (J4A) programme in partnership with the Anti-Corruption Agencies (ACAS) where I gained new skills and knowledge."

He also said, "With the requisite skills, knowledge and attitude acquired, I participated in drafting the train the trainers' manual as well as being a resource person in training ACTU members in the six geo-political zones of Nigeria. The training skills acquired also influenced my appointment by ICPC to train others at the ICPC Anti Corruption Academy of Nigeria (ACAN) in the area of corruption risk assessment and the concept of corruption. I am grateful to J4A for the training and look forward to more training."

“ The training skills acquired also influenced my appointment by ICPC to train others at the ICPC Anti Corruption Academy of Nigeria (ACAN) in the area of corruption risk assessment and the concept of corruption. I am grateful to J4A for the training and look forward to more training. ”

Our impact reports capture the positive changes brought about by our activities.

For more information visit: [www.j4a-nigeria.org](http://www.j4a-nigeria.org)

The Justice for All (J4A) programme is funded by The United Kingdom's Department for International Development (DFID) and managed by the British Council.

All images © Nick Cavanagh and Justice for All  
Copyright: © 2015 Justice for All Nigeria

With the  
support of



# Justice For All



## Strengthening Anti-Corruption Agencies

Component 3

[www.j4a-nigeria.org](http://www.j4a-nigeria.org)

Impact Report:  
**Issue 6:** October 2015



# Strengthening Anti-Corruption Agencies, Building Capacities and Raising Awareness on Corruption.

The anti-corruption component of J4A has a primary objective of supporting Nigeria's Anti-Corruption Agencies (ACAs) in order to strengthen the fight against corruption based on their constitutional mandates of enforcement and corruption prevention.

The component supports the development of Nigeria's anti-corruption institutions in the areas of strategic and operational planning, investigative and prosecutorial capacity development and in strengthening of their corruption prevention frameworks and infrastructure. Other areas of support include strengthening mechanisms for local and international cooperation, collaboration among ACAs, review of policies and regulatory frameworks for the ACAs and Law Enforcement Agencies (LEAs) as well as improving citizen's participation in the fight against corruption and the performance of oversight functions. These interventions are

expected to increase risks for corrupt persons and reduce the impunity that currently drives corruption. A reduction in corruption will improve the quality of service delivery not only in the security and justice sector but also across all other sectors, which in turn will improve governance indicators in Nigeria.

This intervention is structured into three Component Implementation Plan (CIP) areas namely;

- CIP 3.1- Improving Strategic and Operational Capacity of ACAs. This intervention seeks to enhance ACA's management capacity to

effectively conduct investigations and prosecutions, while ensuring effective performance management and reporting

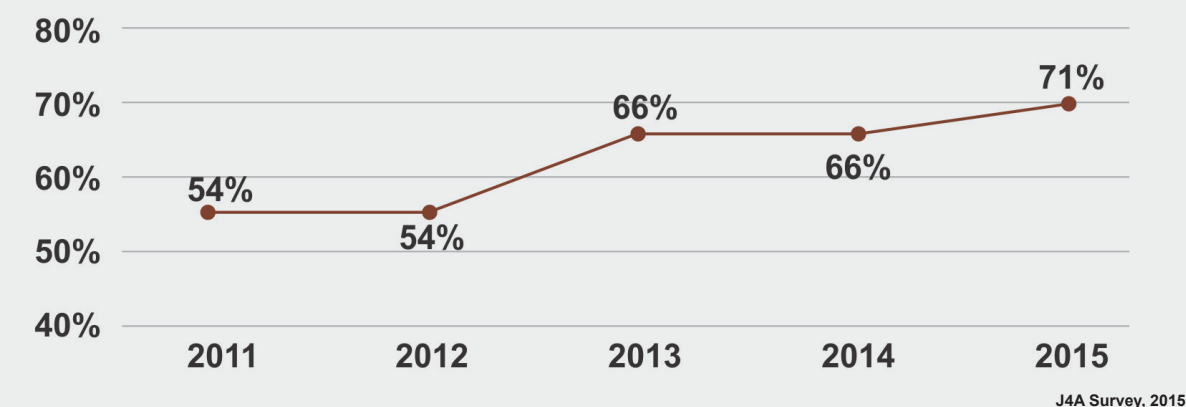
- CIP 3.2- Delivering Corruption Prevention Strategies. This intervention seeks to strengthen institutional mechanisms and structures to prevent corruption in Nigeria as well as strengthen Civil Society engagement

- CIP 3.3- Improving National and International Cooperation and Coordination Mechanisms of Anti-Corruption Agencies (ACAs).



## Getting Results

Satisfaction with Service Delivery by ACAs in J4A States Plus FCT (Respondents that had Contact)



## Highlights of Achievement

1. EFCC budget now driven by the J4A supported strategic plan
2. The finance department has submitted the commissions budget proposal to the planning unit for harmonisation with the J4A supported strategic plan
3. A survey has revealed that there has been a 6% increase over a four-year period in the number of people who believe that the J4A supported reform initiatives have positively affected their individual behaviours towards work.
4. Key stakeholders adopt the J4A supported anti-corruption strategy as the position paper that will be submitted to the new government
5. Nigeria's EFCC training academy adopted as the training institute for the Network of Anti-Corruption Institutions in West Africa (NACIWA)
6. ICPC produces its first independent ethics video series which it uses as an awareness raising tool on preventing corruption
7. ICPC recovered a total of N1.6 billion worth of asset
8. EFCC has commenced the roll out of its strategic plan at the zonal offices
9. MDAs have increased the space for ACTUs to function and carry out their duties
10. 64 new MDAs have established ACTUs to help fight against corruption
11. ACTUs have initiated spot checks to combat corruption within MDAs

## Making the Headlines

**“Anti-Corruption War Begins: ICPC Seizes 24 Properties from Three Civil Servants”**

Punch Newspaper in Sahara Reporters, August 16, 2015

**“ICPC's Academy Raises the Bar in Anti-Corruption War”**

Yinka Adesanya, Daily Trust, March 8, 2015



## ICPC Undertakes Independent Production of Ethics Video Series

The Public Enlightenment Department of the Independent Corrupt Practices and Other Related Offences Commission (ICPC), have produced their first independent video series without the support of the J4A programme.

The department produced the series using the skills and knowledge gained from J4A's technical support on film production.

The first series that was produced was used as part of the training materials for improving and strengthening the oversight function of Anti-Corruption and Transparency Units (ACTUs). The ethics video series is used for the training of members of the ACTU of MDAs. It serves as a tool for raising citizens'

awareness of the ills of corruption and for engendering increased citizens' commitment to the fight against corruption.

The production of an independent video series is proof of the enhanced capacity of the Commission and its ability to implement preventive corruption work through education and awareness raising using the creative arts and entertainment media.

## ICPC Strengthens Asset Recovery Function with J4A-Trained ACTU Members

In line with the government's commitment to tackle corruption the Independent Corrupt Practices and Other Related Offences Commission (ICPC) is strengthening its asset tracing, recovery and management function.

The agency is recovering assets by involving the J4A trained ACTU members of MDAs in the tracing of all corruptly acquired resources owned by

public servants.

A report from the Punch Newspaper of 30 July 2015, revealed that members of ACTU in different MDAs had been co-opted into the commission's asset tracing function in order to improve the efficiency of the ICPC in its fight against corruption.

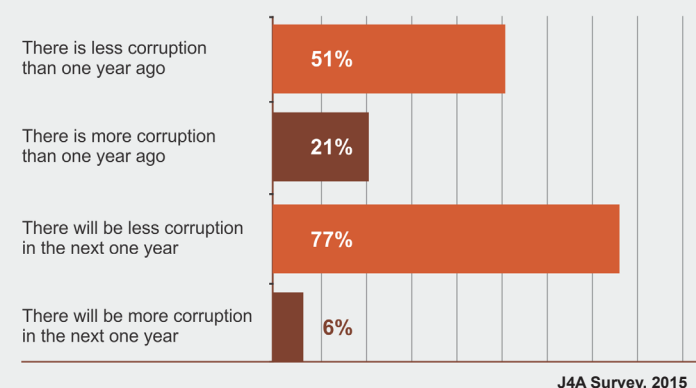
The recognition and inclusion of ACTU members in the ICPC's fight against corruption shows that the capacity of ACTU has improved since J4A's support. The J4A programme supported the reform of ACTUs thereby enabling

them to become functionally independent. J4A also provided targeted training to members of ACTUs and strengthened the capacity of ICPC's Corruption Monitoring and Evaluation Department to manage and support ACTUs in MDAs.

In recent times the ICPC has increased the amount of assets it is able to recover from corrupt public officers. This has improved the image of the commission on the national level as citizens have developed more trust in the organisation.

## Getting Results

### Perceived/anticipated Changes in the Level of Corruption in Nigeria



### Asset Recovery Function in ACAs Improves

The support provided by the J4A programme to the asset recovery function of Anti-Corruption Agencies (ACAs) is yielding positive results. The support, which assisted the establishment of the asset recovery unit at the ICPC and the strengthening of the function at the EFCC, has helped to improve their capacity to trace assets, confiscate and manage corruptly acquired assets. This has led to a steady rise in the amount of assets recovered.

So far, the ICPC has declared a total of N5.8 billion worth of assets recovered from July 2014 to June 2015. After a dip in the recovery volume in 2013/2014 the amount recovered in 2014/2015 exceeds the previous three years combined.

### Value of Assets Recovered by ICPC

2011/2012	2012/2013	2013/2014	2014/2015
N269 Million	N1.182 Billion	N817.4 Million	N5.8 Billion

ICPC Data, 2011 - 2015

## ACTUs Receive Greater Support from MDAs



Following J4A's support to strengthen the role of ACTUs, awareness-raising workshops were organized for the leadership of all MDAs within the Federal Capital Territory (FCT). The workshops were aimed at increasing support for the function of ACTUs.

As a result of the sensitization workshops, many of the ACTUs in MDAs are beginning to enjoy greater space and support for their activities to tackle institutional vulnerabilities and corruption. Some of the MDA's that had

weak or non-functional ACTUs have been revived and are now enjoying better support from management. Some of these include the ACTUs in the Federal Capital Development Authority, the State House and the Budget Office of the Federation.

Management buy-in and support has made a big difference in the operational effectiveness of ACTUs. For instance, ACTU members are now being included in key committee of various MDAs including procurement and project verification, which has increased transparency. In the State House, the management provided an operational vehicle, office accommodation and

ensured that the ACTU Chairman was part of major committees in the department. In the Budget Office of the Federation, the management provided a twin-office space for the operation of the ACTU.

According to Mr. Anoka Isidore, who is the Head of the ACTU of the Federal Ministry of Internal Affairs, ***"The ACTU in the ministry is beginning to live up to the basic essence of its establishment as it now enjoys good support from the management, including the allocation of proper office space and other work materials"***.



## Increasing Public Demand for Accountability and Transparency through Advocacy

The J4A-supported advocacy on the establishment of a framework for the management of the proceeds of crime in Nigeria is yielding results.

The intervention has contributed to the rise in public demands for increased transparency and accountability on the part of Anti-Corruption Agencies (ACAs) and Law Enforcement Agencies on the whereabouts of trillions recovered from corrupt politicians and other treasury loot. For example, George Oboh, a security expert and other notable individuals raised alarm over the alleged diversion of more than one trillion Naira recovered by

the Economic and Financial Crimes Commission.

The advocacy project has deepened knowledge and enhanced CSO participation in the demand for accountability and transparency in handling loot recovered from corrupt public office holders. Currently, there is a growing coalition on the management of recovered loot, which recently petitioned the governments of Switzerland and United States not to return loot to the Nigerian government pending when it accounts for the previously recovered loot. Overall, the programme's advocacy efforts increased media reportage on issues around NFIC, POCA, MLA and ACJ.

Related to this is the legislative and media advocacy for the passage of the Nigeria Financial Intelligence Center (NFIC) Bill, which attracted the attention of the international community, especially, the Financial Action Task Force and Egmont group. Both agencies intervened through formal letters to Nigerian authorities. The combined effort fast tracked the passage of the Bill and also made the argument for a more independent NFIC widely acceptable and legitimate despite the strong opposition against the Bill.

There is now a formidable collaboration among stakeholders in support of strengthening the legal framework against corruption in Nigeria, comprising both state and non-state actors.

## Anti-Corruption Agencies Align Structures and Operations to their Strategic Plans

Impressed with the progress made in the ongoing implementation of EFCC's Strategic Plan, which was supported by the J4A programme, the Commission recently issued a 'No Strategy, No Budget' directive to all its operating units. The new directive now requires that all units align their budget to specific provisions in the Commissions strategy. To this end and for the first time ever, the EFCC's Finance Department is collaborating with the Policy, Planning and Statistics (PPS) Department to align its annual budget proposal to the Commission's 5-year Strategic Plan. This notable progress is contributing to the Commission's efforts at improving results and achieving organisational mandate.

J4A's support included facilitating the development of a 5-year Strategic Plan for the EFCC, Independent Corrupt Practices Commission (ICPC) and the Code of Conduct Bureau (CCB). The programme also provided assistance for the development and full implementation of EFCC's Standard Operating Procedures (SOP) across national and sub-national structures of the organisation.

The commission in partnership with J4A is currently rolling-out the zonal strategy through a series of feedback workshops in the different zones in Nigeria.

**"Sincerely, J4A can imagine how it has improved our systems and operations at the EFCC. For the very first time, the Finance Unit submitted it's budget to us for vetting and ensuring full alignment with the strategic plan. This new process is awesome. Now I have in place a function-**

**ing PPS Unit, whose work is appreciated and I am happy that this is part of the legacy that I am leaving behind at the Commission. I can't thank you guys enough for all your support."**

David Tukura,  
Head of the EFCC PPS unit

## EFCC's Training Academy Adopted for West Africa Anti-Corruption Training

J4A's assistance to the development of the Economic and Financial Crimes Commission's (EFCC) training capacity is yielding results and also contributing to boosting its image across West Africa.

Nigeria's EFCC Academy was recently designated as the regional training institute for the Network of Anti-Corruption Institutions in West Africa (NACIWA). The recognition of

the institution as the regional training body shows that the changes made by the EFCC have improved its capacity to deliver targeted training to staff and operatives of anti-corruption agencies across the region effectively.

J4A in the last four years has contributed significantly to the development of in-house investigation and prosecution training capacity at the EFCC academy by designing and delivering context-based training at the academy. More than 600 investigators and prosecutors from the EFCC, ICPC, CCB and the Department

of Public Prosecution of the Federal Ministry of Justice (FMOJ), as well as trainers from the EFCC academy, have attended the J4A supported training. Through participatory techniques and hands-on mentoring of EFCC trainers, the academy is now able to deliver the training modules independently. These modules are now being deployed for the training of Anti Corruption Agencies across West Africa. The academy has requested J4A to support the first NACIWA regional capacity development workshop in September 2015.

## Revised National Anti-Corruption Strategy Adopted by Stakeholders



In 2009, Nigeria volunteered as one of the fifteen countries to test run the Self Assessment Checklist on the United Nations Convention against Corruption (UNCAC).

As part of that process, an Inter-Agency Task Team (IATT) was convened by the then Minister of Justice. The team was

comprised of 21 institutions/agencies covering the broad spectrum of the UNCAC requirement with the presidential Technical Unit on Governance and Anti-Corruption Reform (TUGAR) serving as its Secretariat. The then Attorney General of the Federation (AGF) requested the support of the J4A programme to review and finalise the initial draft produced by the IATT. The J4A programme supported the review of the document and organised a series of

workshops to incorporate stakeholders' views and feedback. At a recent stakeholders' roundtable convened by the United Nations Office of Drugs and Crime Control (UNODC) in Abuja, the revised draft National Anti-Corruption Strategy document, which was supported by the J4A programme was reviewed and adopted as the position paper that will be submitted to the new government on reforms for anti-corruption.